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# Chad Civil Society Strengthening Activity (CCSSA)

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## ACRONYM LIST

ADF	Women's Association ( <i>Association des Femmes</i> )
ADJ	Youth Association ( <i>Association des Jeunes</i> )
ADH	Human Rights Association ( <i>Association des Droits de l'Homme</i> )
AJEFCOVIT	Association of Young Women against Violence in Chad ( <i>Association des Jeunes Femmes Contre la Violence au Tchad</i> )
AMELP	Activity Monitoring, Evaluation, and Learning Plan
ANIF	National Agency of Financial Investigation ( <i>Agence Nationale d'Investigation Financière</i> )
CAMOJET	Collective of Young People's Movements and Associations in Chad ( <i>Collectif des Associations et Mouvement des Jeunes du Tchad</i> )
CCSSA	Chad Civil Society Strengthening Activity (PReSCi in French)
CENI	National Independent Electoral Commission ( <i>Commission Electorale Nationale Indépendante</i> )
CNC	National Curricula Center ( <i>Centre National des Curricula</i> )
CONAF	National Women's Council of Chad ( <i>Le Conseil National des Femmes du Tchad</i> )
COP	Chief of Party
CSO	Civil Society Organization
DCOP	Deputy Chief of Party
DOA	Delegation of Authority
ENA	National Administration School of the Magistracy ( <i>École Nationale d'Administration et de la Magistrature</i> )
EU	European Union
FHI 360	Family Health International
GoC	Government of Chad
HAMA	High Authority for Media and Audiovisual ( <i>Haute Autorité des Médias et de l'Audiovisuel</i> )
HR	Human Resources
HI	Humanity & Inclusion
HQ	Headquarters
IR	Intermediate Result
KII	Key Informant Interview
LWA	Leader with Associates
MATCA	Ministry of Territorial Administration and Autonomous Communities ( <i>Ministère de l'Administration du territoire et des Collectivités Autonomes</i> )
MOU	Memorandum of Understanding ( <i>MoU</i> )
MCBM	Baba Mustapha Cultural Center ( <i>Maison de la Culture Baba Mustapha</i> )
MCP	Ministry of Planning ( <i>Ministère en Charge du Plan</i> )
MEL	Monitoring, Evaluation, and Learning
MEPDC	Ministry of Economy, Planning, Development and Cooperation ( <i>Ministère de l'Economie de la Planification du Développement et de la Coopération</i> )

MoC	Ministry of Communication ( <i>Ministère de la Communication</i> )
MNF	National Women's Center ( <i>Maison Nationale de la Femme</i> )
MPEDS	The Ministry of Public Service, Employment and Social Dialogue ( <i>Ministère de la Fonction Publique, de l'Emploi et du Dialogue Sociale</i> )
MSPSN	Ministry of Public Health and National Solidarity ( <i>Ministère de la Santé Publique et de la Solidarité Nationale</i> )
NGO	Non-Governmental Organization
OCA	Organizational Capacity Assessment
ONAMA	National Office of Audiovisual Media
ONAPE	National Office for the Promotion of Employment ( <i>Office National pour la Promotion de l'Emploi</i> )
OPI	Organization Performance Index
PILC	Public Interest Law Center
PReSCi	<i>Projet de Renforcement de la Société Civile</i> (CCSSA in English)
REFAMP	Network of African Women Ministers and Parliamentarians ( <i>Réseau des Femmes Africaines Ministres et Parlementaires</i> )
RFQ	Request for Quotes
SPONGAH	Permanent Secretariat for Non-Governmental Organizations and Humanitarian Aid ( <i>Secrétariat Permanent des Organisations Non-Gouvernementales et des Affaires Humanitaires</i> )
SCS Global	Strengthening Civil Society Globally
TFP	Technical and Financial Partner
TOC	Theory of Change
UNDP	United Nations Development Programme
USAID	United States Agency for International Development
UNAPHT	National Union of Associations for Persons with Disabilities of Chad ( <i>Union Nationale des Associations des Personnes Handicapées du Tchad</i> )
URPT	Union of Private Radio Broadcasters of Chad ( <i>L'Union des Radios Privées du Tchad</i> )
UTVPA	Union of Private TVs of Africa ( <i>Union des Télévisions Privées d'Afrique</i> )
WSR	Whole System in the Room

## PROJECT OVERVIEW AND CONTEXT

In September 2019, the United States Agency for International Development (USAID) awarded to Family Health International (FHI 360) Associative Cooperative Agreement No. 72068519-LA-00006 under the Strengthening Civil Society Globally (SCS Global) Leader with Associates (LWA) Award No. AID-OAA-L-16-0005 to implement the "**Chad Civil Society Strengthening Activity**" (CCSSA in English and, *Projet de Renforcement de la Société Civile* in French hereinafter referred to as PReSCi). The objective of PReSCi is to strengthen democratic actors and increase civic participation in Chad. The report serves as the annual report for the period of October 1, 2020 – September 30, 2021 and includes quarterly performance information for the fourth quarter (Q4) of July – September.

### Project Description

The objective of PReSCi is to strengthen democratic actors and increase civic participation in Chad. The project began with an assessment of the civil society and media landscape, which was completed in December 2019, followed by a co-design process to develop program outcomes, Results Framework, and activities that will strengthen the civil society and media sectors in Chad. Although the co-creation process had to be adapted to fit evolving constraints and priorities resulting from the COVID-19 pandemic, PReSCi was able to undertake a broadly inclusive co-creation process. FHI 360 and partner Humanity & Inclusion (HI) were able to design a program and Results Framework around the following theory of change: If civil society and media sector organizations are connected and strengthened, and if the citizenry is better informed and engaged in inclusive collective action for governance, and if more opportunities are created for collaboration among civil society, media, private-sector, and government stakeholders, then citizens' ability to demand a more democratic culture in Chad will increase. This theory of change outlines the mechanisms through which the program hopes to achieve the project goal of strengthening democratic culture through nascent accountability and participatory norms and institutions. Program activities supporting this goal are organized around the following intermediate results (IRs):

- **IR.1:** Increased capacity of civil society organizations and media sector organizations to support and promote citizen participation in governance at local and national levels.
- **IR.2:** Better informed, engaged citizenry with increased understanding of their civic rights and duties.
- **IR.3:** Improved Civil Society collaboration with government for increased government legitimacy.

## CHAD COUNTRY CONTEXT

Year 2 of the project was marked by two important elements requiring continuous adaptation of the PReSCi project. On the one hand, COVID-19 was detected in Chad on March 19, 2020. The situation evolved, initially with imported cases followed by local contamination in all 23 provinces of the country. To limit the spread of the virus on the national territory, the government declared a state of emergency, and drastic barrier measures were taken, ranging from the closure of its airspace, land borders, schools, churches, mosques, bars, restaurants, casinos, markets, prohibition of gathering, the establishment of a curfew, etc. These measures undoubtedly had an impact on the spread of the virus as well as on economic activities and informal sector players. In this context, FHI360 provided quick-win grants to various local CSOs to support the Chadian government's efforts to combat COVID-19. The introduction of vaccinations (Sinopharm, Pfizer, and Janssen), procedures to contain new waves as much as possible, and various awareness campaigns have resulted in a significant reduction of COVID-19 cases in Chad over the past quarter.

In addition to the health crisis, Chad also underwent a political crisis in 2021 when the President of Chad, Idriss Déby Itno, died on April 20, 2021. It was reported that he was injured at the front lines of the conflict with rebel forces. A Transitional Military Council (TMC) was established, headed by General Mahamat Idriss Deby Itno, son of the late President of the Republic. A charter setting the transition period at 18 months was created and shared with the public. This succession of events led to several protests within the political class and civil society, although sub-regional organizations, the African Union, and France decided to support the transition. Several peaceful demonstrations were organized by civil society groups such as Wakit Tamma ("the time has come") and political parties, which were violently repressed by the police, resulting in several deaths. A civilian prime minister from the opposition was appointed, leading to the formation of a government and the creation of a new ministry, the Ministry of National Reconciliation and Dialogue. In addition, the civil society collective Wakit Tamma was weakened by the defection of some of its members, including charismatic civil society leader Mahamat Nour Ibedou, who openly announced his participation in the dialogue. September saw the appointment of the 93 members of the National Transitional Council (CNT), which will play the role of the National Assembly during the transition period, based on criteria previously

defined by the ad hoc committee for the selection of candidates chaired by the Vice President of the CNT. These criteria take into account political, social, and geographical representativeness. The CNT will act as the legislative branch during the transition period. These appointments have been strongly criticized by the Wakit Tamma collective, which believes that the appointments should have been made after the inclusive national dialogue. In this context, the PReSCi project quickly pivoted to first ensure the safety of project staff and turned its attention to refitting the project to meet the new socio-political needs in Chad while staying within the established Results Framework.

According to the International Monetary Fund (IMF), Chad's economic and financial situation continues to deteriorate as a result of the combined effects of the COVID-19 pandemic, falling oil prices, climate change, and insecurity due to threats from Non-State Armed Groups (NSAGs). The public debt has been deemed unsustainable, and a debt restructuring program for Chad with its creditors is being negotiated under the auspices of the IMF. It is important to note the increase in the price of basic foodstuffs has put family budgets out of balance. This increase in the cost of living is a source of conflict in households and creates more vulnerabilities. According to some observers, the civil society organization that is supposed to fight against this phenomenon has resigned and gone into hiding (the Association for the Defense of Consumer Rights and the Chadian Collective Against the High Cost of Living).

The security context was marked by a rebel incursion on the eve of the presidential election results, which gave the late President Marechal Idriss Deby Itno the winning vote on April 16, 2021. Elements of the *Front pour l'Alternance et le Changement au Tchad* (FACT) stationed in northern Chad on the Libyan border made an incursion and clashes with the Chadian Armed Forces took place up to about 300 km from the capital city of N'Djamena. To address the problem, several disarmament campaigns have been launched and are ongoing. The objective of these campaigns is to seize all illegally held weapons and thus curb recurrent and chronic insecurity. A total of 1,309 weapons of all calibers were seized. Despite these searches, a deadly inter-ethnic conflict took place in Ouaddai province, resulting in 27 casualties in September 2021. Finally, in his speech to the United Nations General Assembly, the CNT president called for a process of disarmament, demobilization, and reintegration of rebels. In addition, the entire country is affected by inter-community conflicts related to land issues and tensions between farmers and herders.

## Summary of Fiscal Year 2021 Activities and Results

### Outreach and civic education activities through "Quick-Win" grants

As of November 2020, FHI 360 has awarded six grants to conduct civic education activities (linked to IR. 2) The grantees include two state entities - *Maison Nationale de la Femme* and *Maison de la Culture Baba Moustapha* - an international NGO - Humanity, and Inclusion (HI) - and three civil society youth organizations - Chad Innovation, WenakLabs, and *Association Imp'Acte*.

Four of these grants supported citizen awareness activities in the fight against the COVID-19 pandemic to contribute to the Chadian government's efforts. In response to the new political context resulting from the death of President Idriss Deby, the remaining two grants funded activities to sensitize the population on the importance of peace and national cohesion to promote a peaceful transition in Chad.

- Humanity and Inclusion (HI): raising awareness among people living with disabilities about the barrier measures enacted by the Chadian government and raising awareness among authorities and the public about the importance of involving people with disabilities in awareness campaigns against the COVID-19 pandemic
- House of Culture Baba Moustapha: awareness-raising of citizens, especially young people, to the barrier measures against COVID-19, through music, drawing, and poetry competitions
- National House of Women: campaign against violence against women, especially in times of pandemic COVID-19
- *Association Imp'Acte*: raising awareness of citizens, especially young people, on the importance of vaccination against COVID-19
- Chad Innovation Association: awareness-raising of citizens, especially youth and nomads, on the importance of peace and social cohesion in times of transition
- WenakLabs Association: awareness-raising of citizens on the importance of peace and national cohesion, especially during the transition period

## Partnerships and Collaboration:

Ministry of Public Health and Ministry of Communication: In collaboration with the Ministry of Public Health and the Ministry of Communication, FHI 360 and its implementing partners organized a workshop to harmonize messages related to prevention and barrier measures against COVID-19 enacted by the Chadian government.

Ministry of National Reconciliation and Dialogue: Following the establishment of the Ministry of National Reconciliation and Dialogue as the new entity with regalian powers of the Chadian state, FHI 360 contacted the Minister and the Secretary-General to explain the PReSCi project, understand the transition strategy, and offer its support for the conduct of the transition and national dialogue in Chad, particularly in terms of sensitizing citizens to peace and amicable cohesion as well as the inclusion of women, youth, and other vulnerable groups in the discussions.

Ministry of Basic Education and Literacy - Centre National des Curricula (CNC): FHI 360 and the CNC have begun a collaboration aimed at updating civics and moral education textbooks and guides in primary and secondary schools. In this context, FHI 360 has also approached UNESCO, which works to develop formal and informal education in Chad, to support the textbook update project.

National Council of Women (CONAF): FHI 360 approached CONAF (a civil society association that brings together more than 300 women leaders, women from local associations, and village groups throughout the country) to establish a partnership throughout the PReSCi project, whose goal is to foster women's participation in public life, especially during this time of transition and national dialogue.

Equal Access International (EAI): FHI 360 and Equal Access International, an international organization specializing in media capacity building, have entered into a conversation under IR1 and IR2. Equal Access will participate in the media strengthening and advocacy activities of partner CSOs under the project.

International Donors: FHI 360 has initiated dialogue with the United Nations Development Program (UNDP), the European Union (EU), and other international institutions to coordinate support for the transition, national dialogue, and elections scheduled for next year.

## Capacity building of local partners

### Capacity building for civil society grantees under IR 1

The PReSCi project team held three technical meetings to build the capacity of its partners in implementing Quick-Win activities, including MCBM, MNF, *Imp'Acte*, and Chad Innovation. The working sessions focused on orientations in the coordination and monitoring of activities, technical aspects related to the preparation of training, orientations on the design, production, and validation of awareness messages in partnership with the Ministry of Public Health and National Solidarity and the Ministry of National Reconciliation and Dialogue.

In addition, the team has set up a monthly meeting framework with all of its implementation partners to not only assess the progress and challenges of implementation of activities but also to provide guidance and advice on technical aspects and develop a spirit of collaboration, synergy, and experience sharing between the different partner structures.

### Capacity building of government entities under IR 3

As part of the capacity building of government entities, FHI 360 and the Permanent Secretariat for Non-Governmental Organizations and Humanitarian Affairs (SPONGAH) have signed an extension of the memorandum of understanding for a period from May 11, 2021, to September 30, 2023. As part of this agreement, in Year 2 of the project, FHI 360 helped build the capacity of SPONGAH so that it could more effectively carry out its role in carrying out its mandate. Specifically, this involved strengthening the structure's communication and transportation resources and training its managers in the monitoring and evaluation of development and humanitarian projects.

The PReSCi team also performed the following technical and operational activities:

- Established the Advisory Committee (AC) and held the first meeting.
- Launch the call for projects of anchor CSOs.
- Held two information sessions on the process and procedures for responding to the anchor CSOs RFA with the 19 CSOs previously identified with the technical support of SPONGAH and USAID.



- Organized a 4-day strategic planning workshop to plan the Year 3 activities, followed by a team-building session to reinforce the team dynamics.

## ACTIVITY IMPLEMENTATION PROGRESS

The PReSCi team made significant progress in strengthening its team and collaboration with Chadian entities in Year 2 of the project.

### FHI 360 Chad Team Strategic Planning Workshop

The PReSCi field team organized a strategic planning workshop for the activities of Year 3 of the project for 4 days, on July 27, 28, 29, and 30, 2021. This workshop was followed by a team-building session to strengthen the team dynamics. This workshop brought together 12 people, including 4 women, who worked for 4 days on the strategic planning of the project based on the analysis of the environment through the strengths and weaknesses, threats, and opportunities of the Chadian context. Also, the workshop resulted in the planning of activities for Year 3 of the project.

### Permanent Secretariat of Non-Governmental Organizations and Humanitarian Affairs (SPONGAH)

FHI 360 and the Permanent Secretariat for Non-Governmental Organizations and Humanitarian Affairs (SPONGAH) have signed an extension of the Memorandum of Understanding (MOU) for the period from May 11, 2021, to September 30, 2023, the closing date of the PReSCi project in Chad.

From August 30 to September 2, 2021, FHI 360 trained 22 (17 M / 5 F) people, from the Ministry of Economy and Development Planning on the concept and mechanisms of the project and program monitoring and evaluation.

### Preparation of the field missions

As a prelude to the expansion of PReSCi project activities in the interior of Chad in partnership with the Permanent Secretariat for Non-Governmental Organizations and Humanitarian Affairs (SPONGAH), the PReSCi team began preparing five field missions to the capitals of five provinces, the city of Abeche, Mongo, Moussoro, Mao and Moundou.

*Please note the project name is CCSSA (English) and PReSCi (French).*

## IR.1: Increased capacity of civil society organizations and media sector organizations to support and promote citizen participation in governance at local and national levels.

### Activity 1.0.1 Launch of the Advisory Committee

PReSCi aims to build the capacity of civil society actors (CSOs and media) and strengthen collaboration between the state and civil society. Communication, collaboration, and information sharing are key to engaging stakeholders and completing the project collectively and inclusively. The purpose of the Advisory Committee is to bring together key project stakeholders (donor, government, civil society, media) to advise and guide activities while taking ownership of the process and promoting sustainability.

The PReSCi team organized the first meeting of the advisory committee on September 7, 2021, at the La Résidence Hotel in N'Djamena. The meeting was attended by 16 people, including 12 men (2 youth organizations), 4 women representing the following structures:

- The Ministry of National Reconciliation and Dialogue - MRND
- The Ministry of Territorial Administration and Decentralization - MATD
- The Permanent Secretariat of NGOs and Humanitarian Affairs - SPONGAH
- The Interfaith Platform
- The United States Embassy - USAID
- The Collective of Youth Associations and Movements in Chad - CAMOJET
- The National Council of Women Leaders of Chad - CONAF
- The National Youth Council of Chad - CNJT
- The National House of Women
- FHI 360

The High Authority for Media and Audiovisual (HAMA) and the Ministry of the Environment were unable to participate.

The first meeting focused on the presentation of the PReSCi project, the roles, and responsibilities of the committee, the work plan for Year 3 of the project, and the adoption of a schedule for the committee's meetings during the project. The next meeting is scheduled for the first week of January 2022. The participants were pleased with the project, and all confirmed



their commitments. Please see Annex 7 to view the minutes from this meeting. It should be noted that two members of the advisory committee, namely the President of CAMOJET and the Director of the National Women's House, Mrs. Amina Tidjani, have been appointed deputies in the National Transition Council.

### ***Activity 1.0.2 Integration of Gender Equity and Social and Inclusion***

In line with the Chadian government's National Gender Policy, the PReSCi project takes gender and social inclusion issues into account in a cross-cutting manner. The gender and social inclusion mainstreaming activities are summarized below:

- The project team developed a results framework as well as GESI indicators.
- FHI 360 developed mechanisms to integrate and evaluate the inclusion of women, youth, and other vulnerable groups in program activities. One example is the participation of organizations representing youth, women, and people with disabilities in the Advisory Committee (the National Union of Associations of the Disabled in Chad (*L'Union Nationale des Associations des Personnes Handicapées du Tchad* (UNAPHT))), the National Council of Women (*Conseil National des Femmes du Tchad* (CONAF)), and the National House of Women (*Maison Nationale de la Femme* (MNF)).
- Quick-Win grants for targeted activities for women, youth, and vulnerable groups: Humanity and Inclusion dedicated the majority of its project to people with disabilities, in partnership with UNAPHT, MNF focused on women victims of violence in the context of the pandemic, *Imp'Acte*, WenakLabs, MCBM, and Chad Innovation focused primarily on raising awareness among youth about the risks and barriers of COVID-19 and peace and social cohesion.
- FHI 360 initiated a collaboration with CONAF to ensure gender mainstreaming throughout the implementation of the project via a Memorandum of Understanding, particularly in the context of the political transition (women's participation in public life).
- Gender and social inclusion were included as part of the selection criteria for anchor CSOs.
- FHI 360 encouraged women to apply for positions on the Chad Country office team and will encourage the recruitment of women as field agents in Year 3.
- During Year 2 of the project, the PReSCi team held several internal working sessions on how to best integrate gender and vulnerable groups in the project activities. The team identified four vulnerable groups (women, youth, people with disabilities, and nomads) that will be prioritized across all project objectives and throughout all phases of the project as well as in the monitoring and evaluation tools of the project.

Together, these measures helped to ensure an environment in which social inclusion and gender remain at the forefront of PReSCi's activities. The project will remain open to further initiatives and improvements that promote social inclusion throughout the life of the program.

#### ***Activity 1.1.1: Selection of anchor CSOs and organizational capacity assessments***

One of PReSCi's main strategies to strengthen democratic actors and increase civic participation in Chad is to award grants to local CSOs to address locally identified priorities and engage in constructive dialogue with key decision-makers. To this end, PReSCi decided to conduct a limited competition for CSO partners. To be eligible for funding all of FHI 360's subgrantees must currently be registered with SPONGAH. Therefore, PReSCi's shortlisting process for this limited competition began with SPONGAH's list of CSOs officially recognized in Chad. In the end, a shortlist of 21 organizations was developed. The shortlisted CSOs were all part of an initial list of key stakeholders drafted by FHI 360 and Humanity and Inclusion that was drafted during the assessment of the civil society and media landscape which was conducted in October/November 2019 during the proposal phase. Once the shortlist was approved, PReSCi used the criteria listed in its Pre-selection criteria to assess the financial management capacity of each organization. Upon completion of this assessment, 19 of the 21 shortlisted CSOs were found to be eligible. The list was presented to SPONGAH and USAID before the launch of the RFA.

On August 25, 2021, the availability of a Request for Applications (RFA) was communicated in person and by e-mail to the following 19 associations:

<b>List of Shortlisted CSOs</b>				
<b>N °</b>	<b>NAME</b>	<b>ACRONYM</b>	<b>TYPE</b>	<b>AREA OF INTERVENTION</b>
1	Liaison and Information Unit for Women's Associations	<b>CELIAF</b>	Women	Information, education, advocacy, communication, and legal assistance to women
2	Association for the Promotion of Fundamental Freedoms	<b>APLFT</b>	ADH	Promotion of fundamental freedoms; popularization of human rights protection instruments; advocacy with the State; legal clinic; accompaniment of victims.
3	Association of Women for the Defense of the Culture of Peace in Chad	<b>AFDCPT</b>	ADH	Communication, Women's legal assistance, Social assistance
4	Public Interest Law Center	<b>PILC</b>	ADH	Access to justice for the poor, promotion of democracy, government and corporate accountability
5	Union of Women for Peace	<b>PFEU</b>	Women	Peaceful cohabitation
6	Center for the Study of Development and Prevention of Extremism in Chad	<b>CEDPE</b>	Peace	Researching the causes of extremism, working with Boko Haram disengagers, preventing community conflict
7	Cadre de Concertation Permanente des Jeunes du Moyen Chari	<b>CCP/MC</b>	Young people	Citizenship, peaceful cohabitation
8	Follow-up Committee of the Appeal for Peace and Reconciliation	<b>CSAPR</b>	Peace	Conference/debate on peace-related issues
9	Youth Association for the Development of the Ouaddaï Region	<b>AJDRO</b>	Young people	Training, professional integration, fight against HIV, awareness on rights and duties
10	National Union of Disabled Persons of Chad	<b>DPO</b>		Advocacy, training, awareness
11	National House of Culture Baba Moustapha	<b>MCBM</b>	Young people	Conference debate, training, awareness, education, culture
12	Imp'Acte Association	<b>Imp'Acte</b>	Young people	Culture, literature, NTIC
13	WenakLabs Association	<b>WenakLabs</b>	Young people	Incubator, entrepreneurship
14	Chad Innovation Association	<b>Chad Innovation</b>	Young people	Incubator, entrepreneurship, and NTIC
15	AHA Association	<b>AHA</b>	Humanitarian	Citizenship, heritage, gender, and small business training
16	Association for the economic and social development of the lake	<b>ADESOL</b>	Young people	Development, education, health
17	Popular University	<b>UP</b>	Peace Coordination	Citizenship, sustainable development
18	Association "Mouhadjirine Children	<b>Mouhadjirine</b>	Not for profit	Culture of peace and living together, integration of street children
19	Association of Breeders and Nomads	<b>NEA</b>	Rural	Environment, water, pastoralism

A total of six to eight organizations will be selected for this grant program. The budget for each grant will be between \$30,000 and \$150,000. Each project will be implemented for a period of 12 to 18 months. Each award amount will be subject to negotiation.

On August 25, 2021, the PReSCi team organized two RFA information sessions for the 19 shortlisted CSOs with technical support from SPONGAH and USAID. The meetings focused on the presentation of FHI 360 and the PReSCi project, the presentation of the RFA, the selection process and procedures, the instructions and documents to be submitted, the physical and electronic sharing of the two documents, and the institutional and operational evaluation. The

meetings ended with a question-and-answer session. FHI 360 emphasized the need to consider gender and vulnerable populations in project proposals. The possibility of working in consortia was also mentioned.

Grants for selected projects will be executed in Year 3. Once the documents are signed, assessments will be used to develop specific capacity-building plans for each anchor CSO to strengthen their capacity, these plans will be reviewed and approved by USAID.

### ***Activity 1.1.2 Capacity Building for Civil Society implementation partners***

#### **Training workshop on monitoring and evaluation methods**

On April 14, 2021, the PReSCi team organized a training session on monitoring and evaluation for three partners implementing Quick-Win grant activities. These partners were Chad Innovation, WenakLabs, and Imp'Acte. This workshop trained six (3 F/3M) people, two from each partner CSO, on the FHI 360 monitoring and evaluation methodology

#### **Training workshop on the development of project business plans**

June 11, 15, and 22, 2021, the team trained three CSO partners: MNF, Chad Innovation, and, on techniques for planning and writing project action plans. This training was in response to a specific request made by the partners to enable them to respond to the shortcomings observed within their organizations. A total of four people were trained, including three men and one woman.

#### **Monitoring and supervision of implementation partners**

To effectively build the capacity of CSO grantee partners, the PReSCi team has initiated a monthly technical meeting framework for the five Quick-Win grantee partners, MCBM, Imp'Acte, Chad Innovation, and WenakLabs. The meetings are held on the last Thursday of each month, beginning in July when the first meeting was held. This technical meeting serves not only to evaluate and monitor progress in the implementation of activities but also to provide guidance and advice on technical aspects and to develop a spirit of collaboration, synergy, and experience sharing between the different partner structures.

Thus, the meetings focused on:

- The method of monitoring and evaluation of projects and programs;
- Guidance in the coordination and monitoring of activities;
- Technical aspects of training preparation;
- Development of project business plans; and
- Guidance on the design, production, and validation of awareness messages in partnership with the Ministry of Public Health and National Solidarity and the Ministry of National Reconciliation and Dialogue.

## **IR.2: Better informed, engaged citizenry with increased understanding of their civic rights and duties.**

### ***Activity 2.1.2 Civic Education in Schools***

During Year 2, the PReSCi team made a notable breakthrough in its approach to talks with the National Curriculum Center (CNC) in the context of improving the civics and ethics textbook, which the U.S. Embassy already supported in 2017. The two institutions have had several working sessions on the prerequisites of this process of updating civics and ethics education textbooks. A memorandum of understanding is being developed to formalize a partnership framework between the two institutions during Year 3 of the PReSCi project.

### ***Activity 2.1.3 Civic education through the media (radio, television, web, posters)***

#### **COVID-19 message harmonization workshop**

As part of the fight against the coronavirus pandemic, on December 14, 2020, FHI 360 in partnership with the Ministry of Communication, and the Ministry of Public Health and National Solidarity organized a COVID-19 message-harmonization workshop. The objective of the workshop was to present the Ministry of Health's current COVID-19 awareness messaging strategy with the workshop participants. The messaging strategy shared during the workshop will be used to inform the communication strategies of the five CCSSA rapid response grantees (MCBM, MNF, Association Imp'Acte, Chad Innovations, and WenakLabs). It should be noted that, following the death of President Deby and the beginning of the transition period, WenkaLabs and Chad Innovation reoriented their awareness projects to focus on peace and national cohesion.

The harmonization workshop brought together 39 people (33M/ 6F), including 6. Those in attendance included members of the press, civil society partners, and government institutions.

The workshop was chaired by the First Counselor of the United States Embassy in Chad, Ms. Jessica Davis Ba, and the Representative of the United States Agency for International Development (USAID), Mr. Leslie E. McBride. Technical specialists from the Ministry of Public Health and National Solidarity (MSPSN) and the National Coordination of Health Response (CNRS) facilitated the discussion. This workshop was the first of its kind to bring together government and civil society actors to collaborate around a common cause.

Please refer to Annex 6 for a more detailed account of the workshop, and see this link for the video of the workshop's opening remarks (22 minutes):

[[https://drive.google.com/file/d/1S1AZ15m1\\_FVK2JuHGxqRB2NyHglOtOMU/view?usp=share](https://drive.google.com/file/d/1S1AZ15m1_FVK2JuHGxqRB2NyHglOtOMU/view?usp=share)]

Key workshop outcomes:

- The participants defined intervention strategies and developed standardized messaging and keywords to be used in the media for COVID-19 awareness-raising, updated to reflect the current state of the pandemic.
- The participants established a collaboration mechanism that will be used to support collaboration between technical experts from the MSPSN, the National Health Response Coordination (CNRS), and the Chadian civil society.

### **COVID-19 Quick-Win Grants**

During Year 2 of the project, to contribute to the Chadian government's fight against COVID-19, FHI 360 and the six partner associations that received Quick-Win grants (MCBM, MNF, *Imp'Acte*, Chad Innovation, WenakLabs, and Humanity and Inclusion) decided to focus their civic-engagement activities on the citizen's fight against COVID-19 and thus participate in the national effort. (In light of the political situation in April 2021, the flexibility of the project allowed WenakLabs and Chad Innovation to reorient their awareness projects to focus on peace and national cohesion). This decision was made in agreement with USAID and the Chadian government.

### **Humanity & Inclusion (HI)**

From November 2019 to December 2020, HI was FHI 360's primary implementation partner on the PReSCi project. The objective of HI's COVID-19 Quick win activity was to mitigate the negative effects of the COVID-19 pandemic in the city of N'Djamena by supporting civil society as well as public and private services, by ensuring access to prevention information.

HI's COVID-19 quick win project implemented four major activities:

#### **COVID-19 Training Workshop**

On October 27, 2020, HI organized an information workshop on COVID-19 at the *Maison Nationale de la Femme* in N'Djamena. This workshop brought together 30 representatives of civil society, including 5 women and 25 men, and aimed to increase participants' knowledge of the Coronavirus - in particular its modes of transmission - and to explain prevention measures to curb the spread of the virus.

#### **Production and broadcast of public service announcements (radio and video)**

To sensitize the population of N'Djamena and its surroundings to the virus, security, and prevention measures, HI produced 486 radio spots and 48 television spots broadcasted in French, Arabic, Sara, and Kanembou via six community radio stations (*Arc-en-Ciel*, *FM Liberté*, *Dja FM*, *Ngato FM*, *Oxygène FM*, and *Radio Nationale Tchadienne*) and two television channels (*Télévisions Tchad* and *Electron TV*). The messages were broadcast on six radio stations in N'Djamena and two television channels for two weeks. The time slots for the broadcasts were before and after the news. In addition, and accordance with the transversal theme of social inclusion of the PReSCi project, HI has collaborated with a production studio "MAYAS PROD" for the production of a spot in sign language for deaf and hard of hearing viewers. This spot was broadcast on two TV channels (Electron TV and National TV).

#### **Design and printing of COVID-19 awareness posters**

To reach the deaf and hard of hearing, HI also produced 955 COVID-19 awareness posters in French and Arabic. The posters were displayed throughout the city of N'Djamena beginning in October 2020. The posters were transcribed into braille by the Resource Center for Young Blind People (RCYB) and distributed to the *Union Nationale des Associations des Personnes Handicapées du Tchad* (UNAPHT), a network of disabled people's organizations (DPOs) in Chad in all categories: motor, sensory (hearing and sight-impaired), mental and leprosy.

UNAPHT is based in N'Djamena with branches in the different provinces of the country. Within the framework of this project, UNAPHT, through its branches, has relayed awareness messages to its members as well as to their families and the decentralized services of the State.

Posters were also distributed to CSOs, the Ministry of Communication, the Ministry of Public Health and Solidarity, and the Ministry of Women and Early Childhood Protection for wider distribution.

#### Hand washing devices and protective masks

HI manufactured 60 handwashing devices that are accessible to people with reduced mobility (including wheelchairs). On January 21, 2021, HI organized a ceremony at the UNAPHT headquarters to distribute handwashing kits to Chadian CSOs and the MSPSN. Twenty-four representatives of civil society organizations, the media, and government representatives were present at this ceremony. It was marked by the presence of the HI Country Director, the Secretary-General of UNAPHT, the Representative of the Ministry of Women and Early Childhood Protection, and the FHI 360 Country Director.

Finally, HI produced 5000 protective masks made from 100% washable cotton fabrics. The masks were distributed to civil society organizations.

### **The House of Culture Baba Moustapha (MCBM)**

The *Maison de la Culture Baba Moustapha* (MCBM) is an association recognized as being of public utility and is part of a national network of cultural centers located in N'Djamena, Abeche, Moundou, and Sarh (14 cultural centers, 11 reading and cultural animation centers, two youth centers and two neighborhood centers in N'Djamena). The objective of these centers is to mobilize, educate and entertain young people, particularly through the promotion and dissemination of artistic and cultural works.

In Year 2 of the project), MCBM was awarded a Quick-Win grant to raise awareness of COVID-19 risks and barrier actions among youth through their artistic creations. Three contests for 18-35-year-olds (boys and girls, including youth with disabilities) were held in February 2021: a music contest, an art contest, and a poetry contest. In each area, participants were required to submit work (songs, drawings, poems) related to barrier measures and the risks and challenges associated with COVID-19. The three contests were widely publicized in the media and key public places, such as schools, youth centers, and neighborhood centers in 10 communes of N'Djamena and its surroundings.

Music contest: 31 youth participated in a music competition (focused on Slam, Rap, RNB, and traditional world music) in February 2021. The jury (including a music specialist and a member of the Ministry of Public Health and National Solidarity) awarded 5 youth, 5 performed at MCBM and the first three were awarded. The first-place winner will be entitled to the production of an audiovisual single recorded in MCBM's studio, and the second-place winner the production of an audio single. The first three winners will be present in the audiovisual clip. The audiovisual recording will then be broadcast on *Télé Tchad* and *Electron TV* and the audio single on radio *FM Liberté*, *Vision-FM*, and the national radio. The production and broadcasting of these songs will raise awareness about the risks and challenges associated with COVID-19 among the population, especially youth, of the city of N'Djamena and its surroundings.

Poetry Contest: 44 youth, including 7 girls and 3 youth with disabilities, participated in the poetry contest. The 15 selected works on the respect of barrier measures, risks, and challenges related to COVID-19 were published in a book of poems; 500 copies were printed and distributed in 10 schools as soon as they opened and 10 libraries in N'Djamena. MCBM plans to distribute more books to other schools and libraries in Chad.

Art contest (drawing): 26 young people, including one girl and one person with disabilities, participated in the drawing contest. The first five winners of the fifteen selected were able to transpose their works into murals in several districts of N'Djamena on the walls of schools, neighborhood youth centers, and MCBM. The 15 winning works were also collected in an album; 500 copies were distributed in schools and bookstores in N'Djamena.

This awareness-raising initiative has greatly contributed to strengthening the knowledge of citizens, especially youth, about the COVID-19 pandemic, but also to the Chadian government's efforts in the fight against the COVID-19 pandemic. It should be noted that this project has promoted the participation and commitment of young people in the fight against COVID-19 as agents of change and development.

This activity also laid the groundwork for a partnership between MCBM and the Ministry of Public Health and National Solidarity (MSPSN), by facilitating collaboration between the two.

Thanks to its communication strategy, the project has exceeded its initial geographic scope: in addition to covering the 10 districts of the city of N'Djamena and the surrounding localities, it was able to reach young people in five provinces: Logone Oriental, Moyen Chari, Logone Occidental, Guera, and Mandoul. The most notable achievements include the following:

- 42 messages on the causes and consequences of the COVID-19 pandemic disseminated via local television and radio channels;
- 33 contest winners were awarded and encouraged to carry out citizen engagement activities in the fight against COVID-19;
- 500 books of drawings and 500 books of poems were printed and distributed to schools and public libraries to ensure that a large number of people could use them; the drawing and poetry books carried messages about the causes and consequences of the COVID-19 pandemic and compliance with barrier measures; and
- Five murals that shared COVID-19 awareness messages were strategically placed in different districts of the city of N'Djamena. Images of the murals can be found below.

### **The National House of Women (MNF)**

Established in 2018, the *Maison Nationale de la Femme* (MNF) aims to contribute to the improvement of women's living conditions and participation in Chad by advocating for equitable and sustainable development at the local level and by strengthening the leadership and entrepreneurial capacity of women victims of gender-based violence. The structure is linked to the *Ministry of Women and Early Childhood Protection* (MFPPE), as a public utility organization. Additionally, MNF has a radio station called "*La Voix de la Femme*" that aims to contribute to the economic, social, and cultural development of women through educational programs.

In Year 2 of the project, MNF was awarded a Quick-Win grant with the overall objective of contributing to the prevention of and response to gender-based violence (GBV) during the COVID-19 pandemic. The grant strengthened the institutional and operational capacities of *Radio Voix de la Femme* (RVF) and provided resources to GBV victims during the COVID-19 pandemic. In addition, MNF's project helped find solutions for women who are experiencing the negative economic impacts that the pandemic would have caused in communities. It should be noted that these factors lead to stress, tension, and disruption that negatively impact family and social ties and increase gender-based violence.

To this end, MNF with support of the PReSCi project team organized the following activities:

- Two-day strategic planning from July 12 to 13, 2021. The workshop was attended by 29 people, including 11 men and 18 women. The objective of the workshop was to plan the activities of the project. The workshop allowed participants to take ownership of the project.
- Strengthened the operational capacity of Radio "*La Voix de la Femme*," through the donation of much-needed radio equipment. List of donated equipment:
  - 4 Single audio recorders
  - 1 Laptop computer
  - 2 Desktop computers
  - 2 Routers
  - 1 Overhead projector
  - 3 External disks
  - 2 Studio microphones plus accessories
  - 3 Microphones
  - 3 Headsets
  - 5 Anti-pop microphones
- Secondly, to better produce the programs, the grant built the capacity of the radio's technical staff through two technical training sessions. The technical staff of the crisis call center, composed of three women and two men (the center is dedicated to women victims of violence) was trained on August 26, 2021, on interpersonal communication techniques concerning gender-based violence in times of COVID-19. Sixteen journalists, nine women, and seven men from Radio *Voix de la Femme* were trained to produce radio programs on the prevention of and fight against gender-based violence during COVID-19.

MNF is preparing and broadcasting 72 radio programs in French, Arabic, and Sara to raise awareness, prevent and fight against gender-based violence during COVID-19. The programs will also serve to announce the presence of the hotline for women victims of violence, to orient them and also to sensitize listeners to the respect of the COVID-19 protection measures, to the



instructions of physical distancing, and in particular to invite women, victims of gender-based violence, to make more use of the hotline of the MNF's listening center.

### ***Imp'Acte Association***

*Imp'Acte* is an association created in 2018 to promote culture and literature. On May 10, 2021, FHI 360 and the *Imp'Acte Association* signed a grant agreement for the "Youth against COVID-19" project, which is expected to run from May 10 to November 9, 2021. Following this signature, the association proceeded with the official launch of the project on May 18, 2021, in which representatives of FHI 360 and USAID took part. On May 20, 2021, the association organized a workshop to plan the project's activities. During this workshop, the *Imp'Acte* project team defined the project's methodological approach and the strategy for implementing the activities, along with a timeline of activities.

As of September 14, 2021, the association was only able to submit deliverables 1, 2, and 3, which were normally due by June 7, 2021. It was necessary to justify this great delay of more than three to grant an extension at no cost to the association to finalize the implementation of all the activities provided for in the contract.

The delay was due to a change in project focus and strategy requested by FHI 360 and USAID. Initially, the project had planned to raise awareness about compliance with COVID-19. The change should direct the project to develop an awareness campaign on vaccination of the population to protect against COVID-19. As a result, *Imp'Acte* was granted a no-cost extension to February 9, 2022.

### **Quick-Win Grants to Promote Peace and National Cohesion**

#### **The Chad Innovation Association (CI)**

Chad Innovation was created on February 28, 2019. It is an association bringing together a community of young Chadian and foreign entrepreneurial volunteers whose objective is to sensitize, mobilize, engage and equip youth to learn about and explore careers in entrepreneurship to build a resilient generation. Chad Innovation received a grant from FHI 360 running from April 6, 2021, to November 4, 2021. The original grant agreement initially focused on a citizen awareness campaign, particularly among youth, to encourage them to participate in the legislative elections, which were scheduled to take place on October 24, 2021. To flexibly adapt, to the new socio-political context and the challenges of a democratic transition, FHI 360, with the agreement of USAID, decided to change the theme of the awareness campaign in the original grant from legislative elections to national cohesion. The grant was amended to reflect this change on April 6, 2021.

Recognizing that this awareness campaign is a key component of the Ministry of National Reconciliation and Dialogue's roadmap, FHI 360 in agreement with USAID made strategic approaches with Chad Innovation to the Ministry of National Reconciliation and Dialogue and the Ministry of Communication for their involvement as key partners in the implementation of this project. This approach was very much appreciated by the two ministerial departments. Subsequently, the two ministries expressed their willingness and commitment to support the project's actions and to validate and disseminate awareness messages on national cohesion.

The awareness-raising messages were validated by the Ministry of National Reconciliation and Dialogue before their broadcast on national television, which was supported by the Ministry of Communication, through the Internet, community radio stations, national radio and television, and in discotheques.

To implement this ambitious project, Chad Innovation organized a two-day, strategic-planning workshop on July 7 and 8, 2021. This workshop brought together the technical team for the implementation of Chad Innovation's activities, representatives of the National Union of Associations of Disabled Persons of Chad (UNAPHT), the Baba Moustapha House of Culture, and CAMOJET. In total, this workshop allowed 18 participants to take ownership of the project, including 15 men and 3 women, and to plan the project's activities.

Awareness messages in French and Arabic have been brought to the attention of citizens through radio and national television, its platform "*Citoyenne Tech*," on its Facebook page, Twitter, WhatsApp, and community radios and discos in the weekly markets of the cities of seven provinces, namely, in Faya in the province of Bourkou, in Sarh in the province of Moyen Chari, in Mongo in the province of Guerra, in Abeche in the province of Ouaddaï, in Moundou in the province of Logone Occidental, in Bongor in the province of Mayo Kebbi Est, in Amdjarass in the province of Ennedi Est.

Banners bearing these messages in French and Arabic were posted in strategic locations in the city of N'Djamena to facilitate views and make it more effective for citizen awareness.

The Chad Innovation grant is scheduled to end in October 2021 with a debriefing workshop to identify strengths and weaknesses and to draw lessons learned.



*Peace and unity awareness posters displayed in N'Djamena*

## **WenakLabs Association**

WenakLabs, which means "where are you?" in Chadian Arabic, was created in 2014 by a group of young people. WenakLabs' mission is to democratize the Internet and the ICT by providing ICT training to youth in N'Djamena. WenakLabs received a grant from FHI 360 from July 2021 to January 2022 to conduct awareness campaigns on living together and peacebuilding in Chad. Originally, WenakLabs proposed a project focused on raising awareness about COVID-19 as part of the national fight against the pandemic. Given the new socio-political context and the challenges of a democratic transition, FHI 360 and WenakLabs Association decided to change the theme of the awareness campaign from COVID-19 to national cohesion. The two organizations signed a grant agreement on July 8, 2021, for the project "Supporting Coexistence and National Cohesion in Chad." The performance period will run until December 31, 2021.

WenakLabs launched its project on July 15, coupled with a strategic planning workshop. This workshop allowed the participants to present the project's objectives, expected results, and indicators. The framework also made it possible to set up a system of coordination and monitoring of activities and to present the strategy for the development and dissemination of messages on national cohesion. The association has made considerable progress in submitting deliverables 1, 2, and 3.

<https://tchadinfos.com/societe/tchad-wenaklabs-et-le-fhi-lancent-un-projet-social-en-faveur-du-vivre-ensemble/>

WenakLabs has a series of activities planned in Year 3 of the project and the completion of these activities will enable them to submit deliverables 4, 5, and 6.

## **IR.3: Improved Civil Society collaboration with government for increased government legitimacy.**

### **Sub IR 3.1: The capacity of the government of Chad officials to engage with civil society and media increased.**

In Year 2 of the project, FHI 360 contributed to the capacity building of SPONGAH so that it could effectively carry out its mandate.

This capacity-building support included two major activities:

- Strengthening of the SPONGAH's communication and transportation resources and the
- Training workshop for SPONGAH managers in monitoring and evaluation of development and humanitarian projects.

FHI 360's MOU with SPONGAH enables the PReSCi project team to provide SPONGAH with tools to make it effective and efficient in carrying out its mandate. In this regard, from August 30 to September 2, 2021, the PReSCi team trained 15 executives from the Ministry of Economy and Development Planning, on the monitoring and evaluation techniques, the project cycle, the logical framework, indicators, and evaluation criteria, and data collection techniques.

Also, in Year 2 of the project, FHI 360 explored several avenues of collaboration with government entities and civil society and encouraged collaboration between government and civil society. The PReSCi project team will continue to build on this momentum in Year 3 with a focus on supporting the national dialogue and a peaceful political transition process.

### **Sub-IR 3.2: Opportunities for civil society, media, private sector, and government stakeholders to collaborate created and strengthened.**

To boost their collaboration, civil society partners such as Chad Innovation and WenakLabs were linked by FHI 360 with the Ministry of National Reconciliation and Dialogue and the Ministry of Public Health and National Solidarity. These collaborative relationships between the two CSOs and government entities are a result of their close collaboration in the design and approval of COVID-19 and peace and social cohesion outreach messages as part of the implementation of the COVID-19 pandemic and peacebuilding outreach projects.

The PReSCi team has also held meetings with the Ministry of National Reconciliation and Dialogue to develop a partnership to support the government transition process and the organization of the inclusive dialogue. Through this partnership, PReSCi will advocate for the involvement of civil society organizations in the government transition process and National Dialogue. This approach is likely to lead to the signing of a Memorandum of Understanding that will be formalized during the first quarter of Year 3 of the PReSCi project.

## **COLLABORATING, LEARNING, AND ADAPTING**

### **Best practices and lessons learned.**

Year 2 of the PReSCi project has been challenging for a variety of reasons, primarily due to the global pandemic of COVID-19, and also the death of the President of the Republic in April 2021. As a result, the project team has had many opportunities to practice flexibility by adapting the work plan to meet the needs of the ever-changing socio-political context.

Despite the difficult socio-political context, the PReSCi team in Year 2 of the PReSCi project successfully adapted its project implementation strategy to the changing contexts. It has demonstrated innovations to meet this challenge, leading the project to grow. The team identified several lessons learned, including:

- Development of strategic partnerships with international and governmental institutions for sharing resources and knowledge
- Maintain a climate of good cooperation with government entities through regular, brief meetings to keep abreast of progress on shared activities
- Development of collaborative frameworks between civil society organizations and government entities to improve their collaboration (especially under IR 3)
- Maintaining a good collaborative framework with USAID helps identify, understand, and resolve issues
- The team's adaptability and flexibility must be maintained during periods of political turbulence
- Seek out new partnership opportunities with government, international institutions, civil society, and media entities as they arise and may lead to future collaboration. The more these actors are involved from the beginning, the more ownership they have of the project's results
- Close monitoring of Quick-Win grantees, as these organizations had not received any capacity building before the PReSCi grants

### **Project Learning**

Project learning has been streamlined through project activities, with specific activities designed to generate performance data for learning and other activities generating information for project adaptation. This second set of activities is designed to gather input from key program stakeholders to capture, analyze, and generate lessons learned and actionable items from program implementation. This year, there were three main types of learning events:

1. Internal breakout and team reflection sessions;
2. Interviews with stakeholders in the external partner process; and
3. Annual strategy review with USAID and senior management.

### **Conducting two semi-annual pause and reflect sessions.**

In mid-August, all PReSCi staff members working at headquarters and in Chad completed a 15-question survey developed by the PReSCi MEL team about the challenges and successes of the past year and how we might benefit from them in our next year of work. The survey was divided into three parts to collect: (a) technical accomplishments; (b) responses to a SWOT analysis; and (c) lessons for the future. 100% of the staff responded. After data collection, the team met to

reflect and discuss the responses from the two data sources in two, one-and-a-half-hour reflection meetings. The meeting reviewed the responses to the SWOT analysis and resulted in a list of adaptations and recommendations. We intend to maintain the frequency of this break and reflection meeting each quarter to capitalize on good practices and redirect the project on the right track. The next issue is scheduled for mid-November.

**The organization of a process interview with the five CSO recipients of the Quick-Win grants.** The purpose of this interview was to gather the perceptions, views, and feelings of the grantee CSOs on the project process implemented to date. The main lessons learned noted are organizational improvement/learning, collaboration with other CSOs, and government. The results of this study put particular emphasis on the progress in the implementation according to which the project has had many impacts, particularly in the youth sector through awareness-raising on the fight against the coronavirus pandemic. The project also allowed young artists to express their creativity through drawing, poems, and sketches.

**Annual Strategy Review with USAID and Senior Management.** In late August, the FHI 360 MEL team reviewed lessons learned from the past programmatic year with USAID. The meeting was built on the mid-year break and reflections and the partnership process conversations but focused on the strengths, weaknesses, opportunities, and threats (SWOT) analysis conducted in August as a means to determine and decide on program direction and adaptations. The three main adaptations agreed upon between FHI 360 and USAID are:

1. We had originally planned to support "good governance" in general through our CSO partners. Due to the changing context, we have shifted our strategy to support the national dialogue process for a peaceful transition, rather than a general approach to increasing good governance. This specific focus has been detailed in the FY 2022 work plan.
2. Based on this past year's experience, PReSCi decided to partner with Equal Access instead of HI in Year 3. This proposal is consistent with the change in context; FHI 360 will continue to focus on the inclusion of vulnerable populations, such as people living with disabilities, in its intervention, but will include the term "vulnerable" to also include marginalized populations. The potential partnership with Equal Access will allow PReSCi to further reach rural populations through the network and implementation of EA.
3. FHI 360 and Equal Access will focus on media activities, particularly radio broadcasts. Radio broadcasts will have a greater reach and accessibility during COVID-19, allowing the project to more effectively achieve its desired and intended impacts.

## Collaboration

The PReSCi team continues to develop and strengthen its collaborative relationship with civil society organizations, international organizations, and the Chadian government. To this end, the field team is increasing the number of strategic meetings with these different development actors in Chad.

### Local Civil Society Organizations

The PReSCi team, despite the difficult and changing socio-political context, met with several CSOs including the media to always seek to understand the challenges, difficulties, and opportunities of civil society and to develop a partnership strategy. As a result of these meetings, the PReSCi team developed partnership frameworks with Quick-Win grantees on themes related to civic engagement in Year 2. In addition, the team met with the *Ordre national des conseillers agréés en ressources humaines du Tchad* (ONCRHA) to learn more about how other NGOs and CSOs manage human resources in the Chadian context.

#### National Council of Women Leaders of Chad (CONAF)

During Year 2 of the PReSCi project, the PReSCi team's efforts to develop a strategic partnership with CONAF will lead to the signing of a Memorandum of Understanding during Year 3 of the project. This partnership framework would not only contribute to inclusion but would also promote women's participation in public life and facilitate women's participation in the transition process and the organization of the inclusive national dialogue.

### International Organizations

#### The United Nations Educational, Scientific, and Cultural Organization (UNESCO)

As part of the promotion of civic education in schools in collaboration with the CNC and intending to develop avenues of collaboration with other institutions, the PReSCi team undertook discussions with UNESCO to develop a strategic collaboration in Chad. The discussions resulted

in an agreement in principle on the signing of a partnership framework between the institutions to support civic education in public schools, which will be formalized during Year 3 of the PReSCi project.



### Equal Access International (EAI)

Since the inception of the PReSCi project in Chad, discussions have been taking place between FHI 360 and Equal Access International intending to establish a partnership between the two institutions. Following multiple exchanges, with the endorsement of USAID, the two institutions are working to develop and sign a partnership agreement. FHI 360 intends to use this agreement to support the media sector, particularly community radio stations, in the implementation of PReSCi project activities in Chad, which are linked to government priorities during the political transition. The government transition roadmap can be found in Annex 8.

The PReSCi team also laid the groundwork for collaboration with several other international organizations to develop a partnership in the implementation of the PReSCi project. These include:

- UNDP
- The European Union

### **Chadian government entities**

#### The Permanent Secretariat for Non-Governmental Organizations and Humanitarian Affairs (SPONGAH)

FHI 360 and SPONGAH signed an extension of the MOU for a period from May 11, 2021, to September 30, 2023, the closing date of the PReSCi project in Chad. As part of this agreement, in Year 2 of the project, FHI 360 helped build the capacity of SPONGAH to effectively carry out its mandate. Specifically, the project strengthened the structure's communication and transportation capabilities and trained its managers in the monitoring and evaluation of development and humanitarian projects.

#### The National Curriculum Center (CNC)

In the context of civic education in Chad, FHI360 is in discussions with the National Curriculum Center (CNC). To date, two technical meetings have taken place between FHI360 and CNC, the first on August 16 and the second on September 24, 2021, to discuss collaboration on updating civic education textbooks and teaching materials.

#### The Ministry of National Reconciliation and Dialogue (MRND)

In July 2021, the PReSCi project sent a request to work with the MRND. This clearly stated FHI 360's desire to collaborate with the new department in the conduct of a peaceful transition in Chad. This correspondence was greatly appreciated by the Minister of National Reconciliation and Dialogue, Acheikh Ibn Oumar, and his advisor Dr. Ali Abdel-Rahmane Hagggar. Following this correspondence, the PReSCi team and the Ministry have continued to meet to develop an appropriate partnership framework for the conduct of the transition and the organization of the inclusive dialogue from year 3 of the project and following the three axes of the transition roadmap<sup>1</sup>, published in July 2021

It should be noted that despite the difficult socio-political context, during Year 2 of the project, the PReSCi team developed its strategy in collaboration with several government entities. Among others:

- Ministry of Economy, Planning, Development and Cooperation (MEPDC)
- Ministry of Territorial Administration and Autonomous Communities (MATCA)
- Ministry of Public Health and National Solidarity (MSPSN)
- Ministry of Communication, Government Spokesperson (MC)
- Ministry of Women, Family and Child Protection (MFPE)
- Minister of Tourism Development and Handicrafts (MDTA)
- National Audiovisual Office (ONAMA)
- Ministry of Public Service, Employment and Social Dialogue (MPEDS)
- High Authority for Media and Audiovisual (HAMA)
- Union des Radiodiffuseurs Privés du Tchad (URPT)
- Union of Private Television in Africa (UTVPA)
- Independent National Electoral Commission (CENI)
- National School of Administration of the Judiciary (ENA)

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<sup>1</sup> "Roadmap of the Transitional Government, Transitional Period" July 2021. Republic of Chad, Secretariat General of the Government.



USAID

Throughout Year 2 of the project, FHI 360 maintained regular communication with USAID on the status of the PReSCi project. It should be noted that USAID and the U.S. Embassy have provided ongoing advice and guidance on the implementation strategy of the PReSCi project in Chad.

CHALLENGES ENCOUNTERED

The following chart outlines key challenges faced during the last quarter and actions the project took to address them.

Challenges	Solutions
Pandemic COVID-19 and its impact on the staffing process	Due to the pandemic and related restrictions the project had to wait for the actual return to the office before restarting the recruitment process. Respecting the barrier measures and strongly encouraging the vaccination of staff, the recruitment of key personnel has been completed and the finalization of the remaining staff is underway.
Changing socio-political context linked to the death of President Idriss Déby Itno (disruption causing a climate of insecurity and uncertainty)	The changing political, social and security context has significantly affected the implementation of the project. This change led the project team to revise the initial focus of the project in year two to civic education related to the organization of the various elections in the country to accompany the transition period. The project also pivoted to focus on civic education activities that are geared towards social cohesion and peace promotion in collaboration with our implementing partners and USAID. To protect staff, FHI 360 provided weekly security briefings. These briefings informed the team of locations to avoid during events. FHI 360 decided to postpone these field missions until year 3 of the project due to security concerns. Thanks to the adaptive management which included security guidelines, an updated telecommuting policy, and the constant monitoring of the security context, the Chad team has not encountered any security incident affecting the project staff or our activities.
Quick-Win partners' implementation capacity limits	Having noted gaps in grant implementation by partners, the program team and the M&E department conducted targeted capacity-building activities and trained CSO partners as needed (reporting, data collection, planning) to facilitate the implementation of activities. FHI 360 also extended the grant performance period on several occasions to give partners time to complete their deliverables.
Infrastructure challenges: weak internet network, water leaks in the office	The network does not support well our financial reporting or sharing of project photos and videos. In the office, every time it rains, water leaks prevent entry to some rooms. Exploration of other options for the office and the internet provider is underway.

ACTIVITIES PLANNED FOR NEXT QUARTER

IR.1: Increased capacity of civil society and media organizations to support and promote citizen participation in governance at local and national levels.

Activity 1.0.2: Establish an advisory committee.

- Continue regular meetings (twice a year for regular sessions and the project can hold sessions as needing it during the project implementation) of the PReSCi advisory committee

Sub-IR 1.1: Capacity of civil society and media organizations, including networks of civil society organizations, improved

Activity 1.1.1: Selection of anchor CSOs and organizational capacity assessments

- CSO selection process: October - November 2021
- Submission of grant packages for USAID approval: December 2021
- Grant signature: January 2022
- Capacity assessment of anchor CSOs with the OPI or OCA tool, the tool is validated by the country team

Activity 1.1.2: Civil society training series and coalition building

- Development of a capacity building plan for anchor CSOs;
- Training in advocacy and communication techniques
- Training in project design and resource mobilization
- Training on grant management procedures and monitoring and evaluation tools

Sub-IR 1.2 Empower civil society organizations serving disadvantaged and marginalized groups

Activity 1.2.1: Strengthening CSO resources at the provincial level (Years 3-4)

- Reconnaissance mission as a prelude to the expansion of PReSCi project activities in the interior of Chad in the capitals of five provinces, the city of Abeche, Mongo, Moussoro, Mao, and Moundou;

IR. 2: Informed and engaged citizens with a better understanding of their civic rights and duties

Sub-IR 2.1: Improved citizen knowledge of government functions, civic rights, and responsibilities

Activity 2.1.1: In-person civic education activities

- Grants to CSOs and MoU with CONAF to carry out civic education campaigns; including in rural areas

Activity 2.1.2: Civic education activities in schools Development and/or revision of curricula by the CNC for elementary school

- Signature of an MoU with the CNC for the promotion of civic education in schools;
- Provision of civic education textbooks to elementary school
- Organization of civic education contests
- The signing of a partnership MoU with UNESCO in the framework of the promotion of civic education through the National Curriculum Center

Activity 2.1.3: Civic education through the media (radio, television, web)

- Collaboration with Equal Access.

This collaboration will cover the radio network that Equal Access already owns to spread the message of civic education, promote community engagement, raise awareness of living together and accompany the transition through the media

Sub-IR 2.2: Citizen, media, and community-led solutions to improve governance

Activity 2.2.1: Citizen collective actions, including evidence-based advocacy campaigns (Years 3-4)

IR. 3: Improved civil society collaboration with government for government accountability

Sub-IR 3.1: Capacities of Chadian government officials to engage with civil society and the media increased

- The signing of an MoU with the Ministry of National Reconciliation and Dialogue. This MoU will focus on accompanying the transition through support for the organization of pre-dialogue forums in the provinces, the dissemination of messages of living together and peace through our partners (Equal Access and CSOs), and technical support to the Ministry
- Follow-up of the collaboration with SPONGAH

Activity 3.1.2: Revitalize community structures for conflict prevention and management

Sub-IR 3.2: Opportunities for civil society, media, private sector, and government stakeholders to create and strengthen collaborative frameworks

- Activity 3.2.1: Participatory diagnosis (WSR) among government, civil society, private sector, and media Organization of five WSR workshops at national level
- Development of multi-stakeholder working groups Support to Provincial Action Committees Support to local WSR initiatives
- Signature of an MoU with CONAF to support the public participation of women in Chad in the national dialogue process and political life

Sub-IR 3.3: Regulatory and policy frameworks for civil society and media clarified

Activity 3.3.2: Popularization of the regulatory texts governing civil society and the media through conferences, debates, round tables, and publications.

### ***Collaboration, Learning, and Adapting***

- Two collaborative surveys in December 2020 and August 2021
- Adaptation of the CSO Assessment Tool for Chad
- Regular contextual monitoring - twice a month to allow for adaptation and reorientation of activities if necessary

LIST OF ANNEXES

**Annex 1 - Table of Indicators**

## ANNEX 1: PERFORMANCE INDICATOR TRACKING TABLE

Ind #	Indicator	Type	Data Source & Collection Method	Frequency of Data Collection	Disaggregation	Baseline		FY20Q1	FY20Q2	FY20Q3	FY20Q4	FY20 Total	FY21Q1	FY21Q2	FY21Q3	FY21Q4	FY21 Total	LOP
IR.1: Increased capacity of civil society organizations and media sector organizations to support and promote citizen participation in governance at local and national levels.																		
1	Percentage and number of PRESCI-supported CSOs demonstrating increased organizational development in priority domains.	Custom, Outcome	Capacity assessments	Baseline, midline, endline	Geographic location; domain	TBD DEPENDENT ON PARTNER SELECTION	Target	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	80%
							Actual	-	-	-	-	-	-	-	-	-	-	-
							Achievement	-	-	-	-	-	-	-	-	-	-	-
2	Percentage and number of PRESCI-supported CSOs demonstrating increased advocacy capacity.	Custom, Outcome	Capacity assessments	Baseline, midline, endline	Geographic location; domain	TBD DEPENDENT ON PARTNER SELECTION	Target	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	80%
							Actual	-	-	-	-	-	-	-	-	-	-	-
							Achievement	-	-	-	-	-	-	-	-	-	-	-
3	Number of civil society organizations (CSOs) receiving USG assistance engaged in advocacy interventions	F Standard, Output	Document review, advocacy tracking matrix	Annually	Geographic location; advocacy area	0	Target	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	5	10
							Actual	-	-	-	-	-	-	-	-	-	-	-
							Achievement	-	-	-	-	-	-	-	-	-	-	-
IR.2: Better informed, engaged citizenry with increased understanding of their civic rights and duties.																		
4	Number of individuals receiving civic education through USG-assisted programs.	F Standard, Output	Document review	Quarterly	Gender; Age range: 10-14, 15-19, 20-24, 25-29; Geographic location	0	Target	N/A	N/A	N/A	N/A	N/A	-	-	2500	5000	7500	TBD
							Actual	-	-	-	-	-	-	-	10424	24,749	35,173	35,173
							Achievement	-	-	-	-	-	-	-	↑	↑	↑	-
5	Number of citizen-driven project ideas implemented in accordance with community/development action plans.	Custom, Outcome	Registration Form, Survey	Annually	Geographic location; theme	0	Target	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	15
							Actual	-	-	-	-	-	-	-	-	-	-	-
							Achievement	-	-	-	-	-	-	-	-	-	-	-
IR.3: Improved civil society collaboration with government for increased government legitimacy.																		

6	Number of consensus building forums (multi-party, civil/security sector, and/or civil/political) held with USG assistance.	F Standard, Output	Document Review	Quarterly	Geographic location	0	Target	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	5 <sup>2</sup>	5	15	
							Actual	-	-	-	-	-	-	-	-	-	-	-	-
							Achievement	-	-	-	-	-	-	-	-	-	-	-	-
7	Percentage of PRESCI-supported CSOs reporting increased collaboration with government entities as a result of USG assistance.	Custom, Outcome	Document review, surveys and interviews	Baseline, midline, endline	Geographic location	31.76%	Target	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	60%	
							Actual	-	-	-	-	-	-	-	-	-	80%	80%	80%
							Achievement	-	-	-	-	-	-	-	-	-	-	-	120 %
8	Number of public policies introduced, adopted, repealed, changed or implemented as a result of civil society organizations (CSOs) receiving USG assistance engaged in advocacy interventions.	Legacy F Standard, Impact	Document review	Annually	Level of influence; sector	0	Target	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1	
							Actual	-	-	-	-	-	-	-	-	-	-	-	-
							Achievement	-	-	-	-	-	-	-	-	-	-	-	-
Cross-Cutting																			
9	Number of persons trained with USG assistance to advance outcomes consistent with gender equality or female empowerment through their roles in public or private sector institutions or organizations.	F Standard, Output	Registration Form, Survey	Quarterly	Gender; Age range: 10-14, 15-19, 20-24, 25-29; Geographic location	0	Target	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	100	100	500	
							Actual	-	-	-	-	-	-	-	-	-	6	6	6
							Achievement	-	-	-	-	-	-	-	-	-	6%	6%	1%
10	Number of USG-supported activities designed to promote or strengthen civic participation of vulnerable groups.	F Standard, Output	Registration Form, Survey	Quarterly	Geographic location; theme	0	Target	N/A	N/A	N/A	N/A	N/A	2	1	1	1	5	20	
							Actual	-	-	-	-	-	0	3	0	2	5	5	
							Achievement	-	-	-	-	-	0%	300 %	0%	200 %	100 %	15%	

<sup>2</sup> Due to delays experienced by the project due to changes in the operational context, these activities have been postponed until FY2022.

